

APPROVAL OF MINUTES
CLARK COUNTY SCHOOL DISTRICT
SPECIAL MEETING OF THE BOARD OF SCHOOL TRUSTEES
BOND OVERSIGHT COMMITTEE
CCSD ADMINISTRATIVE CENTER, ROOM 466
5100 WEST SAHARA AVENUE, LAS VEGAS, NEVADA 89146

THURSDAY, SEPTEMBER 16, 2021

11:30 a.m.

Members Present

Blackman-Taylor, Jeana
Charlton, Patricia
Earl, Debbie-arrived at 11:41
Goynes, Byron
Gurdison, Robert-arrived at 11:43

Members Absent

Lehman-Donadio, Nicole-Excused

A recording of this meeting can be obtained by contacting the Facilities Services Unit at 702-799-0591.

1.01 ROLL CALL.

Mr. Byron Goynes, Chair, called the meeting to order at 11:30 a.m.

1.02 ADOPTION OF THE AGENDA.

Motion to approve the September 16, 2021 agenda.

Motion: Charlton

Second: Lopez

Vote: Unanimous

2.01 PUBLIC COMMENT PERIOD ON AGENDA ITEMS.

None.

3.01 APPROVAL OF THE MINUTES.

Motion to approve the June 17, 2021 minutes.

Motion: Charlton

Second: Blackman-Taylor

Vote: Unanimous

Motion to approve the July 29, 2021 minutes.

Motion: Charlton

Second: Blackman-Taylor

Vote: Unanimous

3.02 ELECTION OF EXECUTIVE COMMITTEE.

The first election was for Chairman. Mr. Lazaroff nominated Byron Goynes. Mr. Goynes nominated Patricia Charlton. There were no additional nominations. Mr. Goynes stated that he was becoming more involved with other obligations and would prefer not to serve another term. Patty Charlton received six votes and was elected Chair for the next term.

The next nominations are for First Vice Chair. Ms. Charlton nominated Alfonso Lopez. Ms. Williams nominated Jeana Blackman-Taylor. Mr. Lopez received six votes. Ms. Blackman-Taylor received two votes. Mr. Lopez will be the First Vice Chair.

APPROVAL OF MINUTES

3.02 ELECTION OF EXECUTIVE COMMITTEE (cont.)

The last nominations are for Second Vice Chair. Ms. Williams nominated Jeana Blackman-Taylor. There were no other nominations. Ms. Blackman-Taylor received seven votes and will be the Second Vice Chair for the next term.

3.03 REPORTS BY STAFF AND/OR LIAISON REPRESENTATIVES.

Mr. Goynes: As you are aware our Bylaws state that if you have an extended amount of unexcused absences the Chairman will have to write a letter addressing that to the BOC and the BOST. Committee member Walter Jones has incurred three unexcused absences.

Mr. Wagner: He is no longer a member. His term expired.

Mr. Goynes: I spoke with Mr. Jones and he indicated that he is resigning. He wanted to thank everyone and let you know that he enjoyed his time on the Board.

Ms. Charlton: Is there a communication to members that leave the committee in way of a 'thank you' for their service?

Mr. Wagner: I was not in direct communication with the Trustee and Mr. Jones. Our department will send a 'thank you' for his service.

Ms. Charlton: Regarding Finance/Operations, Mr. Foutz is giving a detailed presentation today. I will be working with Gene Lazaroff and Rodney Foutz on some of the questions that came up in our July 29, 2021 Retreat. Please look for a report at the next meeting.

Mr. Gurdison: We have had great meetings with staff regarding CIP Revision 5. I want to thank staff for those meetings. They have been very informative and allows me to better understand my role in the BOC and to participate more effectively.

Mr. Lazaroff: I have met with Linda Perri on two occasions in the last 30 days. I asked her what the issues in her department were. She brought to light that she has one position within her department that has not been occupied for 5 years. Another issue is that she had a list of 11 parcels that she was recommending to be sold off and she was having trouble getting appraisers. She worked with an organization that the Nevada Division ran and they identified some appraisers she could use so it is moving forward.

Mr. Wagner: The Facilities Services Unit (FSU) has been in the midst of a reorganization for approximately two years. This is nearing completion which will then free up the ability to fly a number of positions in the FSU. I can't give you a timeline as to when those positions will or will not be filled. Until recently in order to dispose of or purchase a property the Board of School Trustees (BOST) had to assign an appraiser for each project. This was highly ineffective so we worked with Legal Counsel and the BOST to have that authority designated to the Chief of Facilities. This was accomplished in the early August BOST meeting where I, as Chief of Facilities, was given the designation for that. Ms. Perri is working with the required due diligence on a number of parcels to determine if they are a good candidate for disposal and what fair market value would be. If the choice is to move forward with that I will bring it to the BOC to make those suggestions then bring it to the BOST. Before we can do that we have to do our due diligence and a very early part of that is the appraisals.

APPROVAL OF MINUTES

3.03 REPORTS BY STAFF AND/OR LIAISON REPRESENTATIVES (cont.)

We are well under way at the beginning of developing Revision 5. Following this meeting we will be presenting the work to date to the Superintendent. After that the work will be revised and be shared with cabinet for their input which will be revised again. We then share it individually to the trustees in a meeting at which point it will be revised again. We anticipate this work could take the better part of the remainder of the year.

It is extremely valuable to have the Bond Oversight Committee (BOC) members at our weekly meeting as robust dialogue is taking place. I appreciate your willingness to participate. Any BOC member can come to the meetings as long as we do not have a quorum.

3.04 REPORT BY THE CLARK COUNTY BOARD OF SCHOOL TRUSTEES' LIAISON.

Trustee Guzman: I have requested a joint meeting with this committee and the BOST. We are trying to coordinate it and get it on the schedule. I'm hoping to have that date at our next meeting. I have asked at the Trustee meeting the questions that this committee has posed and I'm hoping that you will have more when we have our joint meeting.

3.05 CAPITAL IMPROVEMENT PROGRAM SUMMARY STATUS.

Mr. Foutz presented the CCSD 2015 CIP Summary Status Report Revenues and Expenditures as of June 30, 2021. He also presented the CCSD 2015 CIP Projects in Progress as of June 2021 report.

Mr. Wagner stated that the information in these reports represents the original 2015 CIP. It does not represent the anticipated revenue from SB450. The latest model shows the anticipated revenue from SB450 to be approximately 3.52 billion dollars bringing our total 2015 CIP for that 20 year period to be just over 7.7 billion dollars.

Ms. Charlton: Are you seeing any challenges with any of the bid processes that are going out, cost effectiveness or supply chain based on what we are seeing in the environment as a whole that could delay projects?

Mr. Wagner: Yes. We have seen extreme disruption specifically around long-need item structural elements. It is a struggle on every single project.

Ms. Williams: Are you seeing issues with staffing because of the increase in demands required to navigate this environment with your contractors? How is that affecting you as far as budgetary?

Mr. Wagner: Once a contractor has entered the contract they have made a commitment so the material delays is the contractor's risk, not CCSD risk. The Facilities Services Unit (FSU) and Construction Management and other departments are not immune to the hiring issues. I have staff positions from Revision 3 that I have not been able to fill. We are working very leanly at this point. I believe that over the course of the 7.7 billion dollars that Rodney calculated, we should be spending approximately 380 million dollars in administrative costs and bond costs. We are constantly recruiting and plan to retain the staff that we have.

Obviously we've all experienced challenging times in the last year. Our priorities in capital have accelerated in certain areas like the area of indoor air quality. We have a robust healthy building initiative that aligns with the best practices regarding indoor air quality.

APPROVAL OF MINUTES

3.05 CAPITAL IMPROVEMENT PROGRAM SUMMARY STATUS (cont.)

Ms. Charlton: There was a list of projects that were expected to be funded off the new proceeds. Is there a presentation or an update to the legislature in the 2023 session that we need to be mindful of that we have to follow up with the legislature on the expansion of that bond and how those projects align with the work that's being proposed?

Mr. Foutz: All those topics will be presented to the legislature are in Revision 5.

Mr. Wagner: It is in the school district's best interest to keep legislation well abreast of the projects and the needs that exist. We will be working with Brad Keating in Government Relations to ensure that this stays top of mind for the legislature.

3.06 WATER CONSERVATION AND TURF REPLACEMENT.

Mr. Wagner: I have asked Mark Campbell, our director of Sustainability, Energy and Environmental Services to give an update to the committee around water conservation and turf replacement. Mr. Campbell and I met with Mr. Lazaroff about field replacement. As the committee is well aware, we recently completed replacing the turf on all of our football fields which was well received by our community. When we met we talked extensively about what it would take to replace the balance of athletic fields. I had a conversation with the Superintendent. There are many competing interests in the school district. At this time we do not have the funding to do those. In the interim we have been successful in initiating the removal of 2.5 million square feet of non-play turf at schools across the district. I will let Mr. Campbell get into the presentation.

Mr. Campbell: In 2020 there were 29 football fields that were replaced with turf. The LED lighting project was completed at the same time. The total cost was 58.9 million dollars. We received a rebate from Southern Nevada Water Authority (SNWA) of 7 million dollars. The primary benefits to this project were increased usability of field for all activities, reduced risk to participants, water savings, and reduced lighting energy and maintenance costs. SNWA estimates water savings of 55 gallons per square feet per year. Part of the maintenance process for turf fields does involve using water to keep the fields maintained and prior to events in the summer to keep the fields cool.

Mr. Wagner: Artificial turf represents a greater value to the district and it allows greater use of the fields.

Mr. Campbell: There is approximately 2.5 million square feet across 80-100 schools. The estimated rebate is 3.4 million dollars. We have done some irrigation control upgrades over the years. We are also doing a cooling tower water treatment pilot at Western High School.

Mr. Lazaroff: Does the pilot involve meters?

Mr. Campbell: Yes, there are meters involved. That's another area where we collaborated with the SNWA because they are interested in it as well. They will provide a rebate as long as we show savings.

Mr. Wagner: One of my charges as Chief of Facilities is to develop a facilities master plan for the next 20 years. The football fields were an acute need and we were able to free up the funds very quickly. A project of this scale would be a multi-year initiative. As we develop our facilities master plan we will develop strategies for how to approach this as well as all of our other systems.

APPROVAL OF MINUTES

3.06 WATER CONSERVATION AND TURF REPLACEMENT (cont.)

Ms. Earl: I assume all the new high schools we are building will have the artificial turf football fields.

Mr. Wagner: Yes. We will not receive a rebate for those fields right off the bat. I'm sure we're all acutely aware that our water issue is not going to change in the valley and the school district needs to be a leader in that area.

If you'll excuse me I have a meeting at 1:00 with Superintendent Jara. I will be showing him the work we have been doing on the CIP.

3.07 QUESTIONS AND/OR REMOVAL OF ITEMS ON MOTIONS AND TASKINGS.

Mr. Goynes: Regarding the presentation on the 'Analysis of most effective way to deliver CTE programs' from Motions and Taskings. This was presented and amended in the January 21, 2021 meeting.

Ms. Williams: I'm okay with removing the first part. We need to keep the second part which is the 'Analysis of district cost savings and options to provide access to a larger population of students' because we still have not had our meeting with Dr. Barton. I will communicate with Jeff and Dr. Barton directly to get that meeting set up.

Motion to remove 'Analysis of most effective way to deliver CTE programs' from Motions and Taskings.

Motion: Blackman-Taylor

Second: Charlton

Vote: Unanimous

Motion to keep 'Analysis of district cost savings and options to provide access to a larger population of students' on Motions and Taskings.

Motion: Williams

Second: Charlton

Vote: Unanimous

Mr. Goynes: Presentation on 'Number of Minority Contractors CCSD has used and Cost of Projects and Programs used to reach out to Minority Owned Businesses' was presented at the May 20, 2021 meeting.

Motion to remove 'Number of Minority Contractors CCSD has used and Cost of Projects and Programs used to reach out to Minority Owned Businesses' from Motions and Taskings.

Motion: Charlton

Second: Gurdison

Vote: Unanimous

Ms. Williams: Regarding the second part of that which is 'Diversity and Inclusion Plans including Accountability' I would like to move that to Future Agenda Planning for our next meeting. If staff needs a little more time that agenda item to not the next meeting but maybe the meeting after, but let's get it on the agenda to look at a plan so that we can have a chance to make comments, recommendations and they can go back and make the changes, so that we'll have something that we can present to the Board for consideration for a policy.

Ms. Charlton: One of the things we were concerned about is that we do get a standing report on the amount that's spent on projects that do have minority owned businesses. What we're lacking is a more comprehensive plan to look at how we can expand and be much more inclusive on that process.

APPROVAL OF MINUTES

3.07 QUESTIONS AND/OR REMOVAL OF ITEMS ON MOTIONS AND TASKINGS (cont.)

Ms. Williams: And in which case could become a policy that could be adopted. I know that's the desire of the Superintendent to look at policies within the district from a lens of equity and diversity inclusion.

Ms. Williams: Do we leave this on task for now and then when we get it on the agenda, and look at the plan, then remove it? This is staff's to-do list.

Mr. Goynes: We will leave this item on Motions and Taskings.

Regarding 'Workforce Diversity' this item was presented October 15, 2020 and also on May 20, 2021.

Motion to remove 'Workforce Diversity' from Motions and Taskings with the acknowledgement that it will be part of a routine report.

Motion: Blackman-Taylor

Second: Charlton

Vote: Unanimous

Mr. Goynes: Next we have 'Project Controls Best Practices'. Per Justin this was presented as 'Change Order Process' on April 15, 2021.

The committee decided that Sustainability Regarding Water Conservation and Conversion of Fields would remain on the agenda even though there was a presentation done at today's meeting. The committee had additional questions.

Motion to remove 'Project Controls Best Practices' from Motions and Taskings.

Motion: Williams

Second: Charlton

Vote: Unanimous

Mr. Goynes: 'Regulation 7112 Working Group' was presented at the July 29, 2021 retreat.

Motion to remove 'Regulation 7112 Working Group' from Motions and Taskings.

Motion: Blackman-Taylor

Second: Charlton

Vote: Unanimous

Mr. Goynes: Regarding 'Refund Agreements to Include the Outcome of Refunds by Utilities'. Gene met with Jeff and Mark in August on this. Can we remove this item?

Ms. Charlton: I ask that we refer that to the next meeting to be part of the liaison report.

Mr. Lazaroff: The issue that I would like to address now is that I think we need protection from the NRS to put in assessments on all of those agreements.

Ms. Williams: We need more information or presentation and whatever report you are referring to needs to be part of that presentation.

Mr. Goynes: This may be a candidate to get on the agenda because I think if we sit it here it's in discussion and I know we've discussed it here. Because of the longevity of this issue it should get to agenda where we can discuss it and put some action to it.

Ms. Charlton: When we move things to an agenda item is it assumed that they will be on the next agenda?

APPROVAL OF MINUTES

3.07 QUESTIONS AND/OR REMOVAL OF ITEMS ON MOTIONS AND TASKINGS (cont.)

Ms. Williams: Chairwoman you can work with staff to decide what should be on the agenda based on their schedule and if it's something you have to push back let us know.

Ms. Charlton: I agree.

Ms. Williams: At the training we talked about Project Labor Agreements (PLA) and putting that on as a Task item. Mr. Wagner said that he could do a presentation on what the basics of what PLA's are. I'd like to add that to Motions and Taskings.

Motion to add a presentation regarding the basics of Project Labor Agreements (PLA's).

Motion: Williams

Second: Blackman-Taylor

Vote: Unanimous

3.08 FUTURE AGENDA PLANNING.

Ms. Charlton: I'd like to make a motion to add to Future Agenda Planning (1) a presentation from an external subject matter expert regarding project controls and best practices and/or project delivery methods and oversight of projects. (2) I would also like to add a presentation to formalize our working groups for policy revisions on both policies 7112 and 7122. (3) I would also like to add a presentation regarding refund agreements, the funding that has been left on the table from the District, and the work with municipalities and other entities where refund agreements made eligible to the District and the inclusion of the workforce diversity plan as presented in previous meetings.

Motion to add to Future Agenda Planning (1) presentation from an external expert on project controls, best practices, oversight and project delivery methods, (2) presentation to formalize working groups for policies 7112 and 7122 revisions, and (3) presentation on refund agreements.

Motion: Charlton

Second: Blackman-Taylor

Vote: Unanimous

4.01 PUBLIC COMMENT PERIOD ON NON-AGENDA ITEMS.

Anna Binder commented that she wanted the committee to know that they are seen and heard. She stated that Chaparral HS has its first female quarterback so we are making tremendous strides in female equity in sports.

5.00 ADJOURN.

Motion to adjourn meeting at 1:45.

Motion: Charlton

Second: Earl

Vote: Unanimous