AGENDA

CLARK COUNTY SCHOOL DISTRICT

REGULAR MEETING OF THE BOARD OF SCHOOL TRUSTEES

EDWARD A. GREER EDUCATION CENTER, BOARD ROOM

2832 EAST FLAMINGO ROAD, LAS VEGAS, NV 89121

THURSDAY, SEPTEMBER 28, 2017

 5:00 P.M.

Note: In conformance with the Open Meeting Law, it is hereby noted that the agenda for the meeting of

 the Clark County School District Board of Trustees has been posted at the following locations:

 Boulder City Library Moapa Valley Library

 Green Valley Library Mount Charleston Library

 Indian Springs Library North Las Vegas Library

 Laughlin Library Sandy Valley Library

 Mesquite Library Sandy Valley Middle School

 Moapa Town Library West Charleston Library

 Moapa Valley High School Library West Las Vegas Library

 Edward A. Greer Education Center Whitney Library

 Clark County School District Administrative Center

 Clark County School District Web Site – [www.ccsd.net](http://www.ccsd.net)

 Nevada Public Notice Web Site – <http://notice.nv.gov>

Roll Call: Deanna L. Wright, President

 Linda E. Young, Vice President

 Carolyn Edwards, Clerk

 Lola Brooks, Member

 Linda P. Cavazos, Member

 Kevin L. Child, Member

 Chris Garvey, Member

 Pat Skorkowsky, Superintendent of Schools

The Clark County School District Board of Trustees may take items on the agenda out of order; may combine two or more agenda items for consideration; and may remove an item from the agenda or delay discussion relating to items on the agenda at any time.

The meeting agenda and any reference material are available for viewing electronically at <http://www.boarddocs.com/nv/ccsdlv/Board.nsf/Public>under the Meetings tab. In addition, members of the public may request a copy of the agenda and reference material for the meeting by contacting Cindy Krohn

at the Office of the Board of Trustees at (702) 799-1072. A copy of the agenda and reference materials are also available at the public meeting.

Members of the public requiring special assistance or accommodations at the meeting, including translators

for Spanish and other languages, are requested to contact the Office of the Board of Trustees at

(702) 799-1072, at least 24 hours in advance.

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|  THE VISION OF THE BOARD OF SCHOOL TRUSTEESAll students progress in school and graduate prepared to succeed and contribute in a diverse global society. |

The Board of School Trustees recognizes that its deliberative process benefits greatly from public input and perspective. Those wishing to address the Board may sign up to speak once the agenda has posted by calling the Board Office at (702) 799-1072 during regular business hours and at least

3 hours prior to the scheduled start of the meeting. Alternatively, speakers may sign up in person immediately prior to the beginning of the meeting. Prior to each agenda item being voted on, members of the public are allowed to speak on the item after the Board’s discussion and prior to their vote. Since approval of the consent agenda may be approved in one motion, members of the public wishing to speak on a consent agenda item may speak prior to the vote. Those members of the public who are speaking on 4 or more items will be allowed a total of 10 minutes. Customarily, speakers will be called in the order in which they signed up. No person may sign up for another individual. No person may yield his or her time to another person. Generally, a person wishing to speak on agenda items will be allowed 3 minutes to address the Board.

* 1. FLAG SALUTE.

*(According to Governance Policy GP-4.1: Board Members’ Conduct and Ethics)*

1.02 INVOCATION. Reverend Mary Bredlau of Grace in the Desert Episcopal Church.

*(According to Governance Policy GP-4.1: Board Members’ Conduct and Ethics)*

1.03 ADOPTION OF THE AGENDA. **(For Possible Action)**

*(According to Governance Policy GP-4.1: Board Members’ Conduct and Ethics)*

## 2. PUBLIC COMMENT PERIOD

2.01 PUBLIC COMMENT PERIOD. Should a member of the public wish to speak on matters within the jurisdiction of the Board not listed as action items on the agenda, they may speak during the Public Comment Period. Speakers will be given 2 minutes to address the Board during this time. Public comment during this agenda item shall not exceed 20 minutes. If there are still members of the public wishing to address the Board after the allotted time of 20 minutes, they will be able to address the Board during agenda item 7.01 Public Comment Period. The public should be aware that the Board is unable to deliberate or take action on the items raised during the Public Comment Period.

*(According to Governance Policy GP-11: Public Comment)*

**3. CONSENT AGENDA** Adoption of Consent Agenda.

Consent Agenda items may be voted upon in one motion unless a Trustee requests that an item be taken separately. Passage of all Consent Agenda items as submitted is recommended. Items may be taken out of order. Members of the public wishing to speak on a consent agenda item may speak prior to the vote. Those members of the public who are speaking on 4 or more items will be allowed a total

of 10 minutes.

3.01 APPROVAL OF THE MINUTES. Discussion and possible action on the approval of the minutes

of the regular meeting of July 13, 2017, is recommended. **(For Possible Action)** (Ref. 3.01)

**3. CONSENT AGENDA** (continued)

3.02 PILOT PROGRAM: FOOTHILL HIGH SCHOOL – RANDOM DRUG TESTING. Discussion and possible action on the authorization to implement a random drug testing pilot program at Foothill High School with Sport Safe Testing Service, Inc., for students who participate in athletics and activities, to promote safety for all students, for an approximate amount of $13,485.00 to be paid from the Foothill High School Drug-Testing Account 101-1, effective September 29, 2017, through June 30, 2018, with

no impact to the general fund, is recommended. **(For Possible Action)**

[Contact Person: Mike Barton] (Ref. 3.02)

**Strategic Imperative(s):** School Support (SI-3)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.03 SUBAWARD GRANT APPLICATION: ABRIENDO CAMINOS/OPENING PATHWAYS FOR STUDENTS OF COLOR INTO THE TEACHING PROFESSION: GIVING BACK TO THE COMMUNITY THROUGH TEACHING, UNIVERSITY OF NEVADA, LAS VEGAS. Discussion and possible action on the authorization to accept a subaward grant to implement the Abriendo Caminos/Opening Pathways

for Students of Color into the Teaching Profession: Giving Back to the Community through Teaching project, funded through a subaward partnership with the University of Nevada, Las Vegas, to build interest and open pathways for diverse students to pursue careers in teaching, funded by the Great Teaching and Leading Fund approved in Senate Bill 544 of the 79th Nevada Legislative Session, in

the amount of $37,000.00 to be paid from State Grants/Projects Fund 0279, from September 29, 2017, through June 30, 2018, with no impact to the general fund, is recommended. **(For Possible Action)** [Contact Person: Mike Barton] (Ref. 3.03)

**Strategic Imperative(s):** Engagement (SI-1)

**Focus Area(s):**  College and Career Readiness (FA-4)

3.04 SITE LICENSES – LYNDA.COM. Discussion and possible action on the authorization for the Career and Technical Education Department of the Curriculum and Professional Development Division to purchase 40 site licenses from Lynda.com to support the information and media technology programs of study for all Career and Technical Education programs, at an approximate cost of $3,000.00 per school, effective September 29, 2017, through June 30, 2018, for an amount not to exceed $120,000.00, to be paid from Carl Perkins Basic Local Grant, Unit 0137, Grant 6631018, Project 6631000518, Fund 0279, with no impact to the general fund, is recommended. **(For Possible Action)**

[Contact Person: Greta Peay] (Ref. 3.04)

**Strategic Imperative(s):** Academic Excellence (SI-1)

**Focus Area(s):** College and Career Readiness (FA-4)

3.05 INTERLOCAL AGREEMENT BETWEEN THE CLARK COUNTY SCHOOL DISTRICT AND THE

NYE COUNTY SCHOOL DISTRICT – CURRICULUM ENGINE. Discussion and possible action on approval to renew an Interlocal Agreement by extending a partnership with the Nye County School District for the Nye County School District’s use of a copy of the Clark County School District’s Curriculum Engine Web application, for an amount not to exceed $14,329.00, to be paid from

the Nevada Implementation of Curriculum Engine Grant, Fund 0280, Grant 6669018, from

November 1, 2017, through October 31, 2018, with the inclusion of the option to renew the agreement

if agreed upon by both parties, and for the Superintendent of Schools, Clark County School District, to sign the agreement, with no impact to the general fund, is recommended. **(For Possible Action)**

[Contact Person: Greta Peay] (Ref. 3.05)

**Strategic Imperative(s):** School Support (SI-3)

**Focus Area(s):** Value/Return on Investment (FA-5)

**3. CONSENT AGENDA** (continued)

3.06 NEW GRANT APPLICATION: SAFE AND RESPECTFUL LEARNING ENVIRONMENT GRANT, NEVADA DEPARTMENT OF EDUCATION. Discussion and possible action on authorization to accept and utilize funds made available through the Nevada Department of Education, Office for Safe and Respectful Learning Environment to host a statewide Safe and Respectful Learning Environment Conference for educators, in the amount of $24,999.99, to be paid from Instructional Services Unit, Fund 0279, Cost Center 10000I0137, from September 29, 2017, through June 30, 2018, with no impact to the general fund, is recommended. **(For Possible Action)**

[Contact Person: Greta Peay] (Ref. 3.06)

**Strategic Imperative(s):** Engagement (SI-2); School Support (SI-3)

**Focus Area(s):** Family/Community Engagement and Customer Service (FA-7)

3.07 SOFTWARE, CATAPULT LEARNING WEST, LLC. Discussion and possible action on authorization

for the English Language Learner Division to contract with Catapult Learning West, LLC, for the purchase of software licenses in mathematics and reading assessments, in the approximate amount

of $133,325.00, to be paid from the Zoom Grant, Fund 0279, Internal Order G446300000618, and

from Desert Pines High School Strategic Budget, Fund 0100, Cost Center 9310001562, from

October 2, 2017, through June 30, 2018, is recommended. **(For Possible Action)**

[Contact Person: Greta Peay] (Ref. 3.07)

**Strategic Imperative(s):** Academic Excellence (SI-1)

**Focus Area(s):** Proficiency (FA-1)

3.08 DISCOVERY CHILDREN’S MUSEUM. Discussion and possible action on authorization for the Title I Department to contract with the Discovery Children’s Museum to provide field trips for approximately 21,000 third-grade students in Title I schools, at a per-student cost of $7.00, in an amount not to exceed $147,000.00, effective October 2, 2017, through May 23, 2018, to be paid from Title I Set-Aside Budget, Fund 0280, Internal Order G6633015318, with no impact to the general fund, is recommended.

**(For Possible Action)** [Contact Person: Greta Peay] (Ref. 3.08)

**Strategic Imperative(s):** Engagement (SI-2); School Support (SI-3)

**Focus Area(s):** Academic Growth (FA-2); Achievement Gaps (FA-3)

3.09 STUDENT ASSESSMENT INSTRUCTIONAL MATERIALS: WORLD-CLASS INSTRUCTIONAL DESIGN FOR ASSESSMENT. Discussion and possible action on the request to contract with World-class Instructional Design and Assessment (WIDA) Consortium and purchase the ACCESS for ELLs 2.0 English Language Proficiency Assessment, for an approximate total cost of $1,745,000.00, effective October 1, 2017, through September 30, 2018, to be paid from Instructional Services Unit, Fund 0100, Cost Center 1010020055, is recommended. **(For Possible Action)**

[Contact Person: Greta Peay] (Ref. 3.09)

**Strategic Imperative(s):** Academic Excellence (SI-1)

**Focus Area(s):** Proficiency (FA-1); Academic Growth (FA-2); Achievement Gaps (FA-3)

3.10 CLARK COUNTY SCHOOL DISTRICT PLAN FOR TEST ADMINISTRATION AND TEST SECURITY 2017-2018. Discussion and possible action on adoption of the Clark County School District Plan for

Test Administration and Test Security 2017-2018 and approval to submit the adopted plan to the Nevada Department of Education, as required by Nevada Revised Statutes (NRS) 390.275, is recommended. **(For Possible Action)** [Contact Person: Greta Peay] (Ref. 3.10)

**Strategic Imperative(s):** School Support (SI-3)

**Focus Area(s):** Proficiency (FA-1)

**3. CONSENT AGENDA** (continued)

3.11 LICENSED PERSONNEL EMPLOYMENT. Discussion and possible action on approval to employ licensed personnel, as listed, is recommended. **(For Possible Action)**

[Contact Persons: Michael Gentry and Andre Long] (Ref. 3.11)

**Strategic Imperative(s):** Academic Excellence (SI-1)

**Focus Area(s):** Proficiency (FA-1); Academic Growth (FA-2); Achievement Gaps (FA-3); Disproportionality (FA-6)

3.12 STUDENT EXPULSIONS. Discussion and possible action on approval of student expulsions according to NRS 392.467 (Board Policy 5114 and Regulations 5114 and 5141.1), as listed, is recommended. (CONFIDENTIAL) **(For Possible Action)** [Contact Person: Greta Peay] (Ref. 3.12)

**Strategic Imperative(s):** School Support (SI-3)

**Focus Area(s):** Disproportionality (FA-6)

3.13 PURCHASE ORDERS. Discussion and possible action on ratification of the purchase orders in the

total amount of $1,959,952.78 as listed, is recommended. **(For Possible Action)**

[Contact Person: Rick Neal] (Ref. 3.13)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.14 PURCHASING AWARDS. Discussion and possible action on approval to purchase goods or services

in the estimated total amount of $705,200.00 in compliance with NRS 332, as listed, is recommended. **(For Possible Action)** [Contact Person: Rick Neal] (Ref. 3.14)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.15 WARRANTS. Discussion and possible action on ratification of the warrants as listed in the Bills Payable Transmittal and the Board Memorandum to be presented at the Board meeting, is recommended.

**(For Possible Action)** [Contact Person: Diane Bartholomew] (Ref. 3.15)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.16 RECAP OF BUDGET APPROPRIATION TRANSFERS. Discussion and possible action on authorization to include the Recap of Budget Appropriation Transfers between governmental functions of all funds for the period beginning August 1, 2017, through August 31, 2017, in the official Board minutes as required by NRS 354.598005, is recommended. **(For Possible Action)**

[Contact Person: Jason Goudie] (Ref. 3.16)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

**3. CONSENT AGENDA** (continued)

3.17 REQUEST FOR PROPOSAL — UNDERWRITING SERVICES FOR 2017C AND 2017D MEDIUM-TERM BONDS. Discussion and possible action on the approval of a notice of the request for proposal for underwriting services pursuant to NRS 350.175 in connection with the negotiated sale of the District’s General Obligation (Limited Tax) Building and Refunding Bonds, Series 2017C, and the District’s General Obligation (Limited Tax) Various Purpose Medium-Term Bonds, Series 2017D; approval of the selection of underwriting services in connection with the request for proposals; and ratifying action previously taken in connection therewith, is recommended. **(For Possible Action)** [Contact Person: Jason Goudie] (Ref. 3.17)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.18 CLARK COUNTY SCHOOL DISTRICT CYBER LIABILITY INSURANCE. Discussion and possible action on approval to renew cyber liability coverage with limits of $5,000,000.00 per claim with a self-insured retention of $100,000.00 from Travelers Casualty and Surety Company for a total premium of $116,474.00; to be paid from the General Liability Cost Center 5070001769, Fund 7000000000; covering the period of October 14, 2017, to October 14, 2018, is recommended. **(For Possible Action)** [Contact Person: Rick Neal] (Ref. 3.18)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.19 RESOLUTION OF INTENT BETWEEN THE CLARK COUNTY SCHOOL DISTRICT AND THE CITY OF NORTH LAS VEGAS REDEVELOPMENT AGENCY FOR THE SALE OF JEFFERSON MAINTENANCE YARD. Discussion and possible action on approval to adopt the Resolution of Intent to sell the Jefferson Maintenance Yard to the City of North Las Vegas Redevelopment Agency, and to set

a public meeting for Thursday, October 26, 2017, at the hour of 5 p.m. in the Board Room of the

Edward A. Greer Education Center located at 2832 East Flamingo Road, Las Vegas, Nevada, as the time and place to hear objections in accordance with NRS 277.050(2) and NRS 277.050(5), and for Blake Cumbers, Associate Superintendent of Facilities Division, to act as the Board of School Trustees’ designee to sign the Resolution, and all necessary documents, is recommended.

**(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.19)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.20 FIRST AMENDMENT TO CONSTRUCTION SERVICES MOLD REMEDIATION AND ROOF REPLACEMENT CLARK COUNTY SCHOOL DISTRICT ADMINISTRATIVE BUILDING. Discussion and possible action on approval of the first amendment to the original contract agreement with

Boyd Martin Construction, LLC, as the construction manager at-risk (CMAR), for additional construction services in the amount not to exceed $230,570.00 in support of renovations at the Clark County School District Administrative Building, to be paid from the Governmental Services Tax, Fund 3400000000, Project C0013618; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees' designee for all project documents, is recommended. **(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.20)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

**3. CONSENT AGENDA** (continued)

3.21 CONTRACT AWARD: CLASSROOM BUILDING ADDITION AND MODERNIZATION AT

LAURA DEARING ELEMENTARY SCHOOL. Discussion and possible action on approval of an award of contract to the lowest responsive and responsible bidder for a new 2-story, 18 classroom building addition and modernization of existing buildings at Laura Dearing Elementary School, to be paid from the 2015 Capital Improvement Program, Fund 3150000000, Project C0013213; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee for all project documents, is recommended. **(For Possible Action)**

[Contact Person: Blake Cumbers] (Ref. 3.21)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.22 CONTRACT AWARD: REPLACEMENT OF HEATING, VENTILATION, AND AIR CONDITIONING SYSTEM COMPONENTS AND ROOF SYSTEMS AT PALO VERDE HIGH SCHOOL. Discussion and possible action on approval of an award of contract to the lowest responsive and responsible bidder for the replacement of the heating, ventilation, and air conditioning components and roof systems on the main, theater, and gymnasium buildings at Palo Verde High School, to be paid from the 2015 Capital Improvement Program, Fund 3150000000, Project C0013431; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee for all project documents, is recommended**. (For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.22)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.23 CONSTRUCTION SERVICES: CLASSROOM BUILDING ADDITION, ROBERT E. LAKE ELEMENTARY SCHOOL. Discussion and possible action on approval of an award of contract to

the best qualified construction manager at-risk (CMAR) for construction services in support of the

new 2-story, 18 classroom building addition at Robert E. Lake Elementary School, to be paid from

the 2015 Capital Improvement Program, Fund 3150000000, Project C0013210; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees' designee for all project documents, may be recommended. **(For Possible Action)**

[Contact Person: Blake Cumbers] (Ref. 3.23)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.24 CONSTRUCTION SERVICES: CLASSROOM BUILDING ADDITION, LOIS CRAIG ELEMENTARY SCHOOL. Discussion and possible action on approval of an award of contract to the best qualified construction manager at-risk (CMAR) for construction services in support of the new 2-story,

18 classroom building addition at Lois Craig Elementary School, to be paid from the 2015 Capital Improvement Program, Fund 3150000000, Project C0013211; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees' designee for all project documents, may be recommended. **(For Possible Action)**

[Contact Person: Blake Cumbers] (Ref. 3.24)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

**3. CONSENT AGENDA** (continued)

3.25 ARCHITECTURAL DESIGN SERVICES: ROOF REPLACEMENT, ELAINE WYNN ELEMENTARY SCHOOL. Discussion and possible action on approval to select the architectural firm of Gary Guy Wilson Architects to provide architectural design services to prepare plans, specifications, and other construction documents for a design, bid, and build method of construction for the replacement of the roof system at Elaine Wynn Elementary School, in the amount of $99,500.00, to be paid from the

2015 Capital Improvement Program, Fund 3150000000, Project C0013499; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee for all project documents, is recommended. **(For Possible Action)**

[Contact Person: Blake Cumbers] (Ref. 3.25)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.26 PROFESSIONAL SERVICES AGREEMENT: BUILDING COMMISSIONING SERVICES, UNNAMED ELEMENTARY SCHOOL AT BELTRADA AVENUE AND VIA ITALIA. Discussion and possible action on approval to enter into a professional services agreement for building commissioning services with TMCx Solutions, LLC., to provide third party commissioning of the mechanical, electrical, and plumbing systems in support of the unnamed elementary school to be located near Beltrada Avenue and Via

Italia in the amount of $139,180.00, to be paid from the 2015 Capital Improvement Program,

Fund 3150000000, Project C0001611; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee for all project documents, is recommended. **(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.26)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.27 PROFESSIONAL SERVICES AGREEMENT: BUILDING COMMISSIONING SERVICES,

DON AND DEE SNYDER ELEMENTARY SCHOOL. Discussion and possible action on approval to enter into a professional services agreement for building commissioning services with TMCx Solutions, LLC., to provide third-party commissioning of the mechanical, electrical, and plumbing systems in support of Don and Dee Snyder Elementary School in the amount of $140,680.00, to be paid from

the 2015 Capital Improvement Program, Fund 3150000000, Project C0001610; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee for all project documents, is recommended. **(For Possible Action)**

[Contact Person: Blake Cumbers] (Ref. 3.27)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.28 PROFESSIONAL SERVICES AGREEMENT: BUILDING COMMISSIONING SERVICES, UNNAMED ELEMENTARY SCHOOL LOCATED ON DEAN MARTIN DRIVE AND INTERSTATE 15. Discussion and possible action on approval to enter into a professional services agreement for building commissioning services with TMCx Solutions, LLC., to provide third-party commissioning of

the mechanical, electrical, and plumbing systems in support of the unnamed elementary school

to be located on Dean Martin Drive and Interstate 15 near West Cactus Avenue in the amount

of $139,180.00, to be paid from the 2015 Capital Improvement Program, Fund 3150000000,

Project C0001609; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act

as the Board of School Trustees’ designee for all project documents, is recommended.

**(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.28)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

**3. CONSENT AGENDA** (continued)

3.29 RIGHT-OF-ENTRY TO NV ENERGY AT WALTER V. LONG ELEMENTARY SCHOOL. Discussion

and possible action on approval for a right-of-entry to NV Energy at Walter V. Long Elementary School, to construct, operate, add to, modify, maintain, and remove communication and electrical facilities as delineated by NV Energy, upon, over, under, and through the property, and unrestricted passage of employees, contractors and subcontractors, and their vehicles; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the

granting document, is recommended. **(For Possible Action)**

[Contact Person: Blake Cumbers] (Ref. 3.29)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.30 RIGHT-OF-ENTRY TO NV ENERGY AT HARVEY N. DONDERO ELEMENTARY SCHOOL. Discussion and possible action on approval for a right-of-entry to NV Energy at Harvey N. Dondero Elementary School, to construct, operate, add to, modify, maintain, and remove communication

and electrical facilities as delineated by NV Energy, upon, over, under, and through the property,

and unrestricted passage of employees, contractors and subcontractors, and their vehicles; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)**

[Contact Person: Blake Cumbers] (Ref. 3.30)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.31 RIGHT-OF-ENTRY TO NV ENERGY AT HAL SMITH ELEMENTARY SCHOOL. Discussion and possible action on approval for a right-of-entry to NV Energy at Hal Smith Elementary School, to construct, operate, add to, modify, maintain, and remove communication and electrical facilities as delineated by NV Energy, upon, over, under, and through the property, and unrestricted passage

of employees, contractors and subcontractors, and their vehicles; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.31)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.32 RIGHT-OF-ENTRY TO NV ENERGY AT THE FUTURE ELEMENTARY SCHOOL SITE AT

DEAN MARTIN AND INTERSTATE 15. Discussion and possible action on approval for a right-of-entry to NV Energy at the future elementary school site at Dean Martin and Interstate 15, to construct, operate, add to, modify, maintain, and remove communication and electrical facilities as delineated

by NV Energy, upon, over, under, and through the property, and unrestricted passage of employees, contractors and subcontractors, and their vehicles; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.32)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

**3. CONSENT AGENDA** (continued)

3.33 RIGHT-OF-ENTRY TO NV ENERGY AT THE FUTURE ELEMENTARY SCHOOL SITE AT BELTRADA AVENUE AND VIA ITALIA. Discussion and possible action on approval for a right-of-entry to

NV Energy at the future elementary school site at Beltrada Avenue and Via Italia, to construct,

operate, add to, modify, maintain, and remove communication and electrical facilities as delineated

by NV Energy, upon, over, under, and through the property, and unrestricted passage of employees, contractors and subcontractors, and their vehicles; and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.33)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.34 RIGHT-OF-ENTRY TO NV ENERGY AT CLYDE C. COX AND GWENDOLYN WOOLLEY ELEMENTARY SCHOOLS. Discussion and possible action on approval for a right-of-entry to

NV Energy at Clyde C. Cox and Gwendolyn Woolley Elementary Schools, to construct, operate,

add to, modify, maintain, and remove communication and electrical facilities as delineated by

NV Energy, upon over, under, and through the property, and unrestricted passage of employees, contractors and subcontractors, and their vehicles; and for Blake Cumbers, Associate Superintendent

of Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document,

is recommended. **(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.34)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.35 ACCESS TO EQUIPMENT EASEMENT AGREEMENT TO NV ENERGY AT DON AND DEE SNYDER ELEMENTARY SCHOOL. Discussion and possible action on approval to enter into an agreement between the Clark County School District and NV Energy for access to equipment easement at

Don and Dee Snyder Elementary School, to grant a perpetual right and easement to construct, operate, add to, modify, maintain, and remove the “Facilities” within, on, over, and across the “Utility Yard,” and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)**

[Contact Person: Blake Cumbers] (Ref. 3.35)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.36 ACCESS TO EQUIPMENT EASEMENT AGREEMENT TO NV ENERGY AT CLYDE C. COX ELEMENTARY SCHOOL. Discussion and possible action on approval to enter into an agreement between the Clark County School District and NV Energy for access to equipment easement at

Clyde C. Cox Elementary School, to access the electric meter room, and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.36)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

**3. CONSENT AGENDA** (continued)

3.37 ACCESS TO EQUIPMENT EASEMENT AGREEMENT TO NV ENERGY AT GWENDOLYN WOOLLEY ELEMENTARY SCHOOL. Discussion and possible action on approval to enter into an agreement between the Clark County School District and NV Energy for access to equipment easement at Gwendolyn Woolley Elementary School, to access the electric meter room, and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)**

[Contact Person: Blake Cumbers] (Ref. 3.37)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.38 ACCESS TO EQUIPMENT EASEMENT AGREEMENT TO NV ENERGY AT WALTER V. LONG ELEMENTARY SCHOOL. Discussion and possible action on approval to enter into an agreement between the Clark County School District and NV Energy for access to equipment easement at

Walter V. Long Elementary School, for a perpetual right and easement to access the electric meter room, and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.38)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.39 ACCESS TO EQUIPMENT EASEMENT AGREEMENT TO NV ENERGY AT HAL SMITH ELEMENTARY SCHOOL. Discussion and possible action on approval to enter into an agreement between the Clark County School District and NV Energy for access to equipment easement at

Hal Smith Elementary School, for a perpetual right and easement to access the electric meter room,

and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)**

[Contact Person: Blake Cumbers] (Ref. 3.39)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.40 ACCESS TO EQUIPMENT EASEMENT AGREEMENT TO NV ENERGY AT THE FUTURE ELEMENTARY SCHOOL SITE AT SPENCER STREET AND PYLE AVENUE. Discussion and possible action on approval to enter into an agreement between the Clark County School District and NV Energy for access to equipment easement at the future elementary school site at Spencer Street and Pyle Avenue, for a perpetual right and easement to access the electric meter room, and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)**

[Contact Person: Blake Cumbers] (Ref. 3.40)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

**3. CONSENT AGENDA** (continued)

3.41 ACCESS TO EQUIPMENT EASEMENT AGREEMENT TO NV ENERGY AT THE FUTURE ELEMENTARY SCHOOL SITE AT DEAN MARTIN AND INTERSTATE 15. Discussion and possible action on approval to enter into an agreement between the Clark County School District and NV Energy for access to equipment easement at the future elementary school site at Dean Martin and Interstate 15, to grant a perpetual right and easement to construct, operate, add to, modify, maintain, and remove the “Facilities” within, on, over, and across the “Utility Yard,” and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.41)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.42 ACCESS TO EQUIPMENT EASEMENT AGREEMENT TO NV ENERGY AT THE FUTURE ELEMENTARY SCHOOL SITE AT FARM ROAD AND JENSEN STREET. Discussion and possible action on approval to enter into an agreement between the Clark County School District and NV Energy for access to equipment easement at the future elementary school site at Farm Road and Jensen Street, to grant a perpetual right and easement to construct, operate, add to, modify, maintain, and remove the “Facilities” within, on, over, and across the “Utility Yard,” and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.42) **Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.43 ACCESS TO EQUIPMENT EASEMENT AGREEMENT TO NV ENERGY AT THE FUTURE ELEMENTARY SCHOOL SITE AT BELTRADA AVENUE AND VIA ITALIA. Discussion and possible action on approval to enter into an agreement between the Clark County School District and NV Energy for access to equipment easement at the future elementary school site at Beltrada Avenue and Via Italia, to grant a perpetual right and easement to construct, operate, add to, modify, maintain, and remove the “Facilities” within, on, over, and across the “Utility Yard,” and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.43) **Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.44 GRANT OF EASEMENT TO THE CITY OF NORTH LAS VEGAS AT ADDELIAR D. GUY AND

EVA WOLFE ELEMENTARY SCHOOLS. Discussion and possible action on approval to grant and convey a perpetual access easement to the City of North Las Vegas generally located along the west side of the property line of Addeliar D. Guy and Eva Wolfe Elementary Schools, for the construction, operation, use, maintenance, repair, replacement, reconstruction, and removal of pipelines, all underground and surface appurtenances for conducting water, and any facilities ancillary thereto,

such as electric power, fiber optic, and the rights of ingress and egress, over, on, above, across,

and under, and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board

of School Trustees’ designee to sign the granting document, is recommended. **(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.44)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

**3. CONSENT AGENDA** (continued)

3.45 GRANT OF EASEMENT TO THE CITY OF NORTH LAS VEGAS AT ED VON TOBEL MIDDLE SCHOOL. Discussion and possible action on approval to grant and convey a perpetual access easement to the City of North Las Vegas generally located along a portion of the north property line

of Ed Von Tobel Middle School, for the construction, operation, use, maintenance, repair, replacement, reconstruction, and removal of pipelines, all underground and surface appurtenances for conducting water, and any facilities ancillary thereto, such as electric power, fiber optic, and the rights of ingress and egress, over, on, above, across, and under, and for Blake Cumbers, Associate Superintendent, Facilities Division, to act as the Board of School Trustees’ designee to sign the granting document,

is recommended. **(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.45)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.46 GRANT OF EASEMENT TO LAS VEGAS VALLEY WATER DISTRICT, WILL BECKLEY ELEMENTARY SCHOOL. Discussion and possible action on approval to grant and convey a perpetual access easement to the Las Vegas Valley Water District along the east property line of Will Beckley Elementary School, for the construction, operation, use, maintenance, repair, replacement, reconstruction, and removal of pipelines, all underground and surface appurtenances for conducting water, and any facilities ancillary thereto, such as electric power, fiber optic, and the rights of ingress and egress, over, on, above, across, and under, and for Blake Cumbers, Associate Superintendent, Facilities Division, to

act as the Board of School Trustees’ designee to sign the granting document, is recommended.

**(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.46)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

3.47 CHANGE IN SERVICES: ARCHITECTURAL/ENGINEERING SERVICES AGREEMENT. Discussion and possible action on ratification of total change in services to the architectural/engineering services agreement for a total net increase of $25,234.30 to the agreements for Laura Dearing Elementary School in the amount of $399.30 to be paid from the 2015 Capital Improvement Program,

Fund 3150000000, Project C0013213, and Robert E. Lake Elementary School in the amount

of $3,465.00, to be paid from the 2015 Capital Improvement Program, Fund 3150000000,

Project C0013210; and for the West Sahara Building in the amount of $21,370.00 to be paid

from the Governmental Services Tax, Fund 3400000000, Project C0013618; is recommended.

**(For Possible Action)** [Contact Person: Blake Cumbers] (Ref. 3.47)

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

#### **4. BOARD OF SCHOOL TRUSTEES**

4.01 SCHOOL BOARD STUDENT ADVISORY COMMITTEE REPORT. Report on the September 5, 2017, meeting of the School Board Student Advisory Committee, Shanya Espy, chairperson.

[Contact Person: Carolyn Edwards]

*(According to Governance Policy GP-15: Board Committees)*

4.02 CLARK COUNTY SCHOOLS ACHIEVE. Discussion and possible action by the Board of School Trustees on issues related to the plan to reorganize the Clark County School District.

**(For Possible Action)**

[Contact Persons: Deanna L. Wright and Pat Skorkowsky] (Reference material may be provided.)

*(According to Governance Policy GP-3: Board Responsibilities)*

#### **4. BOARD OF SCHOOL TRUSTEES** (continued)

4.03 COMMUNITY IMPLEMENTATION COUNCIL. Discussion and possible action by the Board of School Trustees on issues related to the Community Implementation Council, including, but not limited to, requests for assistance and recommendations to the Community Implementation Council, as it pertains to the Reorganization of the Clark County School District. **(For Possible Action)**

[Contact Person: Deanna L. Wright] (Reference material may be provided.)

*(According to Governance Policy GP-3: Board Responsibilities)*

4.04 COMPREHENSIVE FINANCIAL AND OPERATIONAL EVALUATION. Presentation and discussion regarding the evaluation of the Clark County School District's accounting policies and procedures including but not limited to, the scope of work, the amount of time needed to conduct a review, forensic components, and if a Request for Proposal (RFP) would be required.

[Contact Person: Deanna L. Wright] (Reference material may be provided.)

*(According to Governance Policy GP-1: Global Governance Commitment)*

## 5. OFFICE OF THE SUPERINTENDENT

5.01 AMENDMENT OF CLARK COUNTY SCHOOL DISTRICT POLICY 5119. Discussion and possible action on approval of the amendment of the Clark County School District Policy 5119, Participation

of Home-Schooled, Charter-Schooled, and Private-Schooled Students in Clark County School District Programs, is recommended. **(For Possible Action)** [Contact Person: Greta Peay] (Ref. 5.01)

*(According to Governance Policy GP-16: Policy Development and Review)*

**Strategic Imperative(s):** Academic Excellence (SI-1); Engagement (SI-2); School Support (SI-3)

**Focus Area(s):** Proficiency (FA-1); Achievement Gaps (FA-3); Family/Community Engagement and Customer Service (FA-7)

5.02 AMENDMENT OF CLARK COUNTY SCHOOL DISTRICT REGULATION 5152. Discussion and possible action on approval of the amendment of the Clark County School District Regulation 5152, Child Abuse and Neglect, is recommended. **(For Possible Action)**

[Contact Person: Greta Peay] (Ref. 5.02)

*(According to Governance Policy GP-16: Policy Development and Review)*

**Strategic Imperative(s):** School Support (SI-3)

**Focus Area(s):** Family/Community Engagement and Customer Service (FA-7)

5.03 AMENDMENT OF CLARK COUNTY SCHOOL DISTRICT REGULATION 4211. Discussion and possible action on approval of the amendment of Clark County School District Regulation 4211, Supervision of Custodial Service Employees, is recommended. **(For Possible Action)**

[Contact Person: Blake Cumbers] (Ref. 5.03)

*(According to Governance Policy SE-10: Communication and Support of the Board)*

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

5.04 ADOPTION OF CLARK COUNTY SCHOOL DISTRICT POLICY 4100. Discussion and possible action on approval of the adoption of Clark County School District Policy 4100, Relationships, Interactions, and Communications Between District Employees or Representatives/Volunteers, and Students, is recommended. **(For Possible Action)** [Contact Persons: Michael Gentry and Andre Long] (Ref. 5.04)

*(According to Governance Policy GP-16: Policy Development and Review)*

**Strategic Imperative(s):** Academic Excellence (SI-1); Engagement (SI-2), School Support (SI-3) **Focus Area(s):** Family/Community Engagement and Customer Service (FA-7)

## 5. OFFICE OF THE SUPERINTENDENT (continued)

5.05 ADOPTION OF CLARK COUNTY SCHOOL DISTRICT REGULATION 4100. Discussion and possible action on approval of the adoption of Clark County School District Regulation 4100, Relationships, Interactions, and Communications Between District Employees or Representatives/Volunteers, and Students, is recommended. **(For Possible Action)**

[Contact Persons: Michael Gentry and Andre Long] (Ref. 5.05)

*(According to Governance Policy GP-16: Policy Development and Review)*

**Strategic Imperative(s):** Academic Excellence (SI-1); Engagement (SI-2), School Support (SI-3) **Focus Area(s):** Family/Community Engagement and Customer Service (FA-7)

5.06 BUDGET PLAN RECOMMENDATION. Presentation, discussion, and possible action on approval of a plan to address the forecasted budget shortfall for fiscal year 2018; and to authorize the Superintendent to initiate a reduction in force, as necessary, per NRS 288.150(3)(b), is recommended.

**(For Possible Action)** [Contact Person: Jason Goudie] (Ref. 5.06)

*(According to Governance Policies SE-5: Financial Planning/Budgeting and SE-6: Financial Condition and Activities)*

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

## 6. GENERAL DISCUSSION BY BOARD MEMBERS AND SUPERINTENDENT

6.01 BOARD AND SUPERINTENDENT COMMUNICATION.

*(According to Governance Policy SE-10: Communication and Support to the Board)*

6.02 AGENDA PLANNING: ITEMS FOR FUTURE AGENDAS.

*(According to Governance Policy GP-10: Construction of the Agenda)*

6.03 TRUSTEE REPORTS. Comments by Trustees regarding committees and conferences they have attended including, but not limited to, the American Education Week Committee, America Public Television Stations (APTS), Bond Oversight Committee (BOC), Community Education Advisory Boards (CEAB), Council of the Great City Schools (CGCS), Debt Management Commission, Departments of Education, Nevada Association of School Boards (NASB), Nevada Interscholastic Activities Association (NIAA), Oversight Panel for School Facilities, Parks and Recreation, Public Broadcasting Service (PBS), Public Education Foundation, School Name Committee, Southern Nevada Regional Planning Coalition (SNRPC), School Board Student Advisory Committee, governance, staff relations, educational events, travel, legislative updates, community relations, and other committee and conference reports as necessary. *(According to Governance Policies GP-14: Board Committee Principles and GP-15: Board Committees)*

6.04 DISCUSSION AND REQUEST FOR SPECIAL MEETINGS.

*(According to Governance Policy GP-6: President’s Role)*

## 7. PUBLIC COMMENT PERIOD

7.01 PUBLIC COMMENT PERIOD. Should a member of the public wish to speak on matters within the jurisdiction of the Board not listed as action items on the agenda, they may speak during the Public Comment Period. Speakers will be given 2 minutes to address the Board. The public should be aware that the Board is unable to deliberate or take action on the items raised during the Public Comment Period. *(According to Governance Policy GP-11: Public Comment)*

## 8. ADJOURN (For Possible Action)

*(According to Governance Policy GP-10: Construction of the Agenda)*

**9. INFORMATION**

9.01 Unified Personnel Promotions and Transfers/Reassignments.

 [Contact Person: Pat Skorkowsky] (Info. 9.01)

  *(According to Governance Policy SE-10: Communication and Support to the Board)*

 **Strategic Imperative(s):** Academic Excellence (SI-1)

**Focus Area(s):** Proficiency (FA-1); Academic Growth (FA-2); Achievement Gaps (FA-3); Disproportionality (FA-6)

9.02 Unified Personnel Separations. [Contact Persons: Michael Gentry and Andre Long] (Info. 9.02) *(According to Governance Policy SE-10: Communication and Support to the Board)*

 **Strategic Imperative(s):** Engagement (SI-2)

 **Focus Area(s):** Family/Community Engagement and Customer Service (FA-7)

* 1. Licensed Personnel Separations. [Contact Persons: Michael Gentry and Andre Long] (Info. 9.03) *(According to Governance Policy SE-10: Communication and Support to the Board)*

 **Strategic Imperative(s):** Engagement (SI-2)

 **Focus Area(s):** Family/Community Engagement and Customer Service (FA-7)

* 1. Workers’ Compensation Award. [Contact Person: Rick Neal] (Info. 9.04)

*(According to Governance Policy SE-10: Communication and Support to the Board)*

**Strategic Imperative(s):** Clarity and Focus (SI-4)

**Focus Area(s):** Value/Return on Investment (FA-5)

9.05 Information on Report of Gifts. [Contact Person: Jason Goudie] (Info. 9.05)

 *(According to Governance Policy SE-10: Communication and Support to the Board)*

 **Strategic Imperative(s):** Clarity and Focus (SI-4)

 **Focus Area(s):** Value/Return on Investment (FA-5)